The Board of Trustees of the University of Central Arkansas convened in regular meeting Friday, May 7, 2004, at 2:00 p.m. in the Fireplace Room in McCastlain Hall with the following officers and members present:
with the following absent:

| Chair: | Mr. Scott Roussel |
| :--- | :--- |
| Vice Chair: | Dr. Michael Stanton |
| Secretary: | Mrs. Patricia Bassett |
|  | Dr. Conrad Garner |
|  | Mr. Rush Harding |
|  | Mrs. Kay Hinkle |
|  | Mr. Randy Sims |

None
constituting a quorum of said Board, at which meeting the following business was transacted:

## MINUTES

Minutes ofthe February 20, 2004, Board meeting and the March 16, 2004, teleconference meeting were unanimously approved as circulated upon motion by Mr. Sims with a second by Dr. Garner.

## INTRODUCTIONS AND ANNOUNCEMENTS

President Hardin introduced the following individuals:

| Kay Hinkle |  | UCA's newest Board member; |
| :---: | :---: | :---: |
| Katy Hinkle |  | Mrs. Hinkle's daughter; |
| Carl Frederickson |  | outgoing president of the Faculty Senate; President Hardin congratulated Dr. Frederickson on a successful year; |
| Sondra Gordy |  |  |
| Brent Passmore | - | congratulated Ms. Robison on an incredible year; incoming president of the Staff Senate; |
|  |  | incoming president of the Staff Senate; |
| Ortavius Wright |  | Ms. Wright was unable to attend the meeting; however President Hardin recognized Ms. Wright as the outgoing president of the Student Government Association and congratulated her ona great year; |
| Chris Walter | - | incoming president of the Student Government Association; |
| Jim Brosam | - | new director of International Programs. |

## PRESIDENT'S REPORT

Tom Courtway - President Hardin welcomed Tom Courtway back to campus. Mr. Courtway served as interim director of the Arkansas Department of Education for the past six months.

UCA Concert Choir - The UCA Concert Choir, under the direction of John Erwin, added to a year of extraordinary activity and accomplishment by representing UCA and the United States at the Riva del Garda International Choral Competition in Italy. Erwin and the 46-student choir received gold medals in two competition categories and were a mere $4 / 10$ of a point behind the overall competition winner, a semi-professional Russian choir. Because of the very close finish, the UCA choir was invited to perform with category winners in the competition's final concert.

UCA Horn Ensemble - The UCA HornEnsemble, under the direction of Brent Shires, has been invited to perform at the 36th International Horn Symposium in Valencia, Spain, in July 2004. UCA's ensemble is one of only two US student ensembles to be invited, the other hailing from the Eastman School of Music. In its invitation to the UCA ensemble, the Symposium's organizers note the "excellent reputation of your horn program" and conclude, "Without a doubt your appearance will contribute to making our Congress an event of the highest level."

UCA Humanities and World Cultures Institute - At its annual meeting in Kansas City last month, the East-West Center in Hawaii designated the UCA Humanities and World Cultures Institute as a regional center in Asian studies. As such, the institute is the only one of its kind in Arkansas, and in the Southwest region. To receive this recognitionafter only three years in existence is an incredible honor for the institute, the College of Liberal Arts and for the university. Being designated a regional center means that the East-West Center will provide funding to assist us in holding conferences and in other related events. It also assures UCA of having at least one faculty member representing UCA at its variety of summer seminars and workshops. To date, seven of our faculty members have attended the East-West Center's summer programs. The center will provide workshops to the community and instructions to the Arkansas teachers about how to include Asia in the curriculum.

Updates - President Hardin gave updates on the following items:

- UCA's financial status (very solid);
- Graduation and retention rates (UCA remains first among State universities);
- Projected enrollment (will exceed 10,000 in fall 2004);
- Negotiations with The Oxford American ( 75 to $80 \%$ complete);
- IBM contract (UCA is on track to become the first university wireless provider in the nation);
- Christian Cafeteria renovation and construction (is on schedule to be completed by the beginning of the fall 2004 semester);
- Wingo renovation (is scheduled to begin in the fall);
- Indoor athletic facility (construction is in progress);
- Residential housing (Nabholz has been awarded the contract for a new residential facility; President Hardin expressed appreciation to Barbara Anderson, Jack Gillean, Paul McLendon and others who were involved in reviewing bids).


Litigation - Tom Courtway, General Counsel, presented the following litigation report and responded to questions from Board members:

## 1. Litigation Resulting from Mary Landreth Automobile Accident:

(A) Background: On March 10, 2000, Mary Landreth, a UCA history professor, was involved in an automobile accident on Interstate 430 in Little Rock. While returning from a trip to the University of Arkansas at Monticello, Dr. Landreth, while traveling northbound on I-430 in west Little Rock, crossed the median of the interstate and struck a van in the southbound lanes. Dr. Landreth was killed, as was the driver of the van, Ms. Tamrya L. Gray. Ms. Gray also had minor children in the van, all of whom were injured, one critically.
(B) State Claims Commission: On March 6, 2003, three (3) separate cases arising out of this accident were filed with the Arkansas State Claims Commission. They are as follows:
(1) No. 03-1069-CC: Lawrence Henry vs. UCA. Amount claimed is $\$ 5,000.00$.
(2) No. 03-1070-CC: etawren, Next FrsC:
2. Robin Matthews vs. UCA, City of Conway, Arkansas, and City of Bentonville, Arkansas:
(A) Background: This is a suit brought by a former officer of the UCA Police Department alleging sex discriminationand other matters. Ms. Matthews resigned from the police force effective March 5, 2003. She then filed an EEOC complaint. The EEOC determined that it could not conclude that UCA was violating any of the federal statutes cited by Ms. Matthews.
(B) Litigation: Ms. Matthews filed suit in federal district court against the three defendants. Answers have been filed denying her claim. No trial date has been set and no depositions or other discovery has been taken at this time.

Financial Report ending March 31, 2004 - Paul McLendon, Vice President for Financial Services, briefly reviewed the financial report.

## ACTION AGENDA

College of Natural Sciences and Mathematics Laboratory Fee (Board Policy No. 649) The College of Natural Sciences and Mathematics (CNSM) has proposed the institution of a fee to assist in recovering costs associated with natural science laboratory instruction. Lab instruction requires a substantial amount of consumable supplies, attrition of small glass items Tc() Tj 3.755 oa() $\mathrm{Tj} 2.2 \mathrm{r} .246 \mathrm{Tw}(-) \mathrm{Tj}-$

Honors College Participation Fee (Board Policy No. 651) - The director and faculty of the Honors College have proposed a participation fee for students in the Honors College, beginning with the fall 2004 semester. The fee, assessed each fall and spring semester for students enrolled in any Honors College course, would be instituted in phases. A phase-in acknowledges that freshmen will have the most opportunities to benefit from the enhancements paid for by the fee, sophomores the next greatest number of opportunities to benefit, and so on.

Additional operating funds are needed due to rapid enrollment growth and a restricted financial environment that led to budget cuts and to salaries being drawn from the supplies and services budget. The Honors College tripled its enrollment in the past decade. Adjusting to this, the Honors College grew from two faculty and two staff members in 1998 to what will be eight faculty and four staff members by next fall. so did the cost of carrying out necessary functions, as have ancillary costs associated with additional faculty and staff.

The fee would help finance curricular enhancements that make honors education special - firstyear experience programming; sophomore matriculation events; Parents' Day; Senior Thesis Conference and Senior Banquet; a student newsletter, the Vino; a student journal, PARADIGMS; major lecture series including High Tables, Issues in the Public Square, and Challenge Week; field trips inhonors courses such as service learning trips; and student travel to scholarly meetings.

The phase-in of the fee is proposed as follows: in 2004-05, $\$ 20$ per semester for juniors and seniors, $\$ 50$ per semester for sophomores, and $\$ 100$ per semester for freshmen; in 2005-06, seniors would pay $\$ 20$ per

# may be waived only with the approval of the director of the Honors College in limited circumstances. 

## BE IT FURTHER RESOLVED: That the fee will be assessedeachfall and spring semester and the funds generated will be placed into the maintenance and operating budget of the Honors College."

The following two items, regarding general registration and other fees and the operating budget for 2004-05 were discussed and voted on simultaneously:

## 1. General Registration and Other Fees (Board Policy No. 630):

Undergraduate Students - The current general registration and required fees for an undergraduate student enrolled in at least thirteen credit hours per semester is $\$ 2,252.50$. Out-of-state students pay an additional $\$ 1,656$.

It is recommended that the general registration hourly rate remain $\$ 145$ per credit hour and that registration and mandatory fees be charged on a maximum of 14 hours per semester instead of the 13 hours currently charged. This change will result in an overall increase of $\$ 145$ per semester for general registration and $\$ 25$ per semester for mandatory fees. This results in an overall increase of $\$ 170$ per semester for a student taking at least 14 hours.

It is recommended that the out-of-state general registration fee be decreased $\$ 11$ per credit hour (from $\$ 138$ to $\$ 127$ ) and that the fee be charged on a maximum of 14 hours per semester instead of 12 hours currently charged. This fee has not changed since 2002-03.

The current facility fee of $\$ 3$ per credit hour has not changed in several years. The facility charges and infrastructure needs of the university have increased significantly due to the cost of utilities and facility additions to the campus. It is recommended that the facility fee be increased by $\$ 6$ per credit hour and be charged based on a maximum of 14 credit hours each semester. The increase for a student taking 14 credit hours is $\$ 84$ a semester.

With the support of the Student Government Association, the administration is recommending that the current Health Services Fee of $\$ 5$ per student per semester be increased to $\$ 25$ per student per semester.

The result for a student taking 14 or more credit hours will be:

2003-04 Charge (13 or more credit hours)

Increase 13 to 14 credit hours
Registration fees
Mandatory fees

General mandatory fee increase
Proposed increase in facility and and health services fees (14 hours)

Total Increase

2004-05 Charge (14 or more credit hours)
Proposed increase for part-time student for general registration
and facility fee (charge for one credit hour) \$ 4.00
Proposed increase for part-time
student (health service fee)
Proposed increase for out-of-state students
(14 hours)
145.00
1.1\%
\$2,252.50
\% Increase
6.4\%
$104.00 \quad 4.6 \%$
\$ $274.00 \quad 12.1 \%$
$\$ 2,526.50$
\$ 20.00
\$ $122.00 \quad 7.4 \%$

Graduate Students - The current general registration and required fees for a graduate student on a per-credit-hour basis total \$189. In addition, a student pays a Student Activity Fee, Radio Station Fee, Health Service Fee, and a Publication Fee. Out-of-state students pay an additional $\$ 182$ per credit hour.

It is recommended that the general registrationfee be increased $\$ 5$ per credit hour (from $\$ 180$ to $\$ 185$ ) and that the facility fee be increased $\$ 6$ per credit hour. The new total for fees charged on a per-credit-hour basis is $\$ 200$ ( $5.8 \%$ increase).

It is also recommended that the Health Services Fee of $\$ 5$ per student per semester be increased to $\$ 25$ per student per semester and that the out-of-state general registration fee be increased from $\$ 182$ per credit hour to $\$ 185$ per credit hour.

## 2. Operating Budget for 2004-05:

The proposed operating b. 5149.25 2scal y6 d09-185.gwtalsperatny6 693.2 Tc 00\$108,296,433-(

Fringes - Fringe benefits are now calculated at a

# UNIVERSITY OF CENTRAL ARKANSAS BOARD POLICY 

Policy Number: 630

Subject: Fees - General Registration and Others Page 1 of 3

Date Adopted: $3 / 94 \quad$ Revised: __ Passim (most recent 5/04)

## UNDERGRADUATE

The current general registration and other required fees for 14 -credit hours per semester for an undergraduate student are as follows:

2004-2005

## Current Fees

| General Registration | $2,030.00$ |
| :--- | ---: |
| Facilities/Infrastructure | 126.00 |
| Cooperative Education | 7.00 |
| Fine/Performing Arts | 28.00 |
| HPER | 56.00 |
| Health Services | 25.00 |
| AAGE | 5.00 |
| Sub-Total | $2,277.00$ |

Student Ctr/Recreation
Athletic
Student
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## GRADUATE

The current general registration and other required fees for a graf2

Bachelor of Arts Degree in African/African-AmericanStudies - The College of Liberal Arts proposes a new

# UNIVERSITY OF CENTRAL ARKANSAS PROPOSAL FOR A NEW DEGREE PROGRAM 

BACHELOR OF ARTS IN<br>AFRICAN/African-American STUDIES

1. PROPOSED PROGRAM TITLE: Bachelor of Arts in African/African-American Studies
2. CIP CODE REQUESTED: 05.0201
3. CONTACT PERSON: Conrad Shumaker

English Department
University of Central Arkansas
of colonialism and slavery on those cultures and on the United States and the Caribbean nations, and the contributions

In order to ensure a full range of offerings, the English Department proposes to make "Major African/African-American Writers" and "Race in Literature" into official courses to be taught every year. In addition, the "Introduction to African/African-American Studies" will be taken over by English, though it can eventually be taught by faculty from other departments because of its interdisciplinary nature. A course in the Harleminterdisciplinary

## 7. CURRICULUM OUTLINE:

## African/African-American Studies Major

Requirements: At least 36 hours, at least 21 of which must be in upper-division courses.
Core Courses (27 hrs):
Introduction (3 hrs):
ENGL 13XX Introduction to African/African-American Studies Literature (9 hrs):
ENGL 3380 African/African-American Literature (Change from 4380)
ENGL 43XX Race in American Literature
ENGL 43XX Major African/African-American Writers

History ( 9 hrs ):
HIST 3353 African-American History, 1619-1868
HIST 3354 African-American History, 1868-present
HIST 4388 African History

Cultural/Critical Race Studies (6 hrs):
Two of the following:
PHIL 2360 Gender, Race, and Class Issues
PHIL 3340 African-American Philosophy
WRTG 4325 Sociolinguistics
Electives ( 9 hrs , to be chosen from the following courses):
ENGL 4304 Studies in English and American Literature: The Harlem Renaissance (shortly to be proposed as a separate course)
WLAN 2315 World Cultural Traditions: Francophone Literature
HIST 4391 Topics in History: African-American Autobiography (eventually to be proposed as a separate course).
HIST 4391 Topics in History: The Civil Rights Movement (eventually to be proposed as a separate course)
MUS 4301 Jazz: The History
PHIL 2360 Gender, Race and Class Issues
PHIL 3340 African-American Philosophy
RELG 3315 Religion and Culture: African-American Religious Thought
SOC 3310 Minority Relations
SOC 4351 Family Structure
WRTG 4325 Sociolinguistics

## African/African-American Studies Minor

Requirements: At least 27 hours, at least 12 of which must be in upper-division courses.
Core Courses (18 hrs)

Introduction (3 hrs):
ENGL 13XX Introduction to African/African-American Studies
Literature (6 hrs):
ENGL 3380 African/African-American Literature
Plus one of the following:
ENGL 43XX Race in American Literature
ENGL 43XX Major African/African-American Writers

History (6 hrs):
Two of the following:
HIST 3353 African-American History, 1619-1868
HIST 3354 African-American History, 1868-present
HIST 4388 African History
Cultural and Critical Race Studies (3 hrs):
One of the following:
PHIL 2360 Gender, Race, and Class Issues
PHIL 3340 African-American Philosophy
WRTG 4325 Sociolinguistics
Electives ( 9 hrs, to be chosen from the following courses):
ENGL 43XX Race in American Literature
ENGL 43XX Major African/African-American Writers
ENGL 4304 Studies in English and American Literature: The Harlem Renaissance
WLAN 2315 Cultural Traditions: Francophone Literature
HIST 3353 African-American History, 1619-1868
HIST 3354 African-American History, 1868-present
HIST 4388 African History
HIST 4391 Topics in History: African-American Autobiography
HIST 4391 Topics in History: The Civil Rights Movement
MUS 4301 Jazz: The History
PHIL 2360 Gender, Race and Class Issues
PHIL 3340 African-American Philosophy
RELG 3315 Religion and Culture: African-American Religious Thought

SOC 3310 Minority Relations
WRTG 4325 Sociolinguistics

## 8. FACULTY:

This program will draw on faculty from different disciplines across the university, all of whom have appropriate credentials and extensive scholarship and teaching experience related to the program area.

Phillip Bailey (Ph.D., Univ. of Virginia) is an associate professor of French and chair of the Dept. of World Languages, Literatures, and Cultures. He teaches African and Caribbean writers in his special topics course on Francophone literature, and is proposing a new 3000-level course titled "Cultural Identity in the Post-Colonial French-Speaking World" that includes the writings of Mariama Ba (Senegal), Aime Cesaire (Martinique), Patrick Chamoiseau (Martinique), Maryse Conde (Guadaloupe), and Franz Fanon (Martinique).

Raymond-Jean Frontain (Ph.D., Purdue Univ.), a professor of English, has published two articles on James Baldwin, and twice taught a Major Author course on the writer. He is currently developing a course on African Drama which would complement the course on Asian Drama that he already teaches. As Assistant Director of the proposed Humanities and World Cultures Institute, he will be actively involved in organizing cultural activities (such as guest lectures and film discussions) in support of the new program.

Dawn Jakubowski, assistant professor of philosophy and religion, received her Ph.D. in philosophy from the Univ. of Kansas( ) Tj Tj 16 s Ti7e3

Education. He has published articles on campus racial policies in Race, Gender, and Class and on pedagogical strategies for a Race Relations course in Teaching Sociology. He has taught classes in Nationality and Race Relations, Marriage and Family, and Social Problems. His course rotation at UCA includes SOC 3310 (Minority Relations).

Randall L. Pouwels received his doctorate in African and Middle Eastern History from the University of California at Los Angeles. His teaching specialty is in the history of Africa and the Middle East, while his research interests center on the history of Islam in Africa, East African History, and pre-colonial African History. His publications include Horn and Crescent: Cultural Change and Traditional Islam on the East African Coast, 800-1900 (Cambridge Univ. Press, 1987); an annotated translation of AbdallahSalih Farsy's Baadbi ya Wanavyuoni wa Mashariki ya Afrika (Univ. of Wisconsin Press, 1989); and History of Islam in Africa (Ohio Univ. Press, 2000), as well as numerous articles and reviews. Dr. Pouwels was the inaugural recipient of UCA's Award for Distinguished Research and Scholarship, and has been nominated several times for the Teaching Excellence Award.

Michael Schaefer received his doctorate in Englishfrom the University of North Carolina at Chapel Hill. He has written two books and co-edited a third, and his articles have appeared in Stephen Crane Studies, Georgia Historical Quarterly and War, Literature, and the Arts: An International Journal of the Humanities. In addition to leading readings for Honors Degree students in nineteenth and twentieth century American literature by African-Americans and women, he has taught ENGL 4303 (Race in American Literature) for four semesters at UCA.

Conrad Shumaker received his Ph.D. in English from the University of California, Los Angeles. He teaches AmericanLiterature, World Literature, African/African-AmericanLiterature, and interdisciplinary honors courses on American literature and culture. For six years he team-taught a course in "The Cultures of America" with Dr. Patricia Washington McGraw. He has published articles on American and Native American literature and culture in such journals as American Literature, The New England Quarterly, The Arizona Quarterly, and The Journal of American Culture.

Theman Taylor, Sr. (Ph.D., Univ. of California at Santa Barbara) is the former Director of AfricanAmerican Studies at Loyola Marymount University and recipient of UCA's Teaching Excellence Award (1985). His specializes in teaching American-- in particular African-American-- history, and his research interests include race, class, and nationalism. His editorial writing has appeared in major dailies on three continents, including The FinalCall, which is the world's largest African-American weekly newspaper. He was appointed to serve two terms on the Arkansas Black History Advisory Committee, which was responsible for Act 326 mandating the teaching of African-American history in Arkansas public schools. Most recently he has used HIST 4391 to develop special topics courses in African-American Autobiography and The Civil Rights Movement in America.

## 9. DESCRIPTION OF RESOURCES:

Library holdings are more than adequate to support this program. UCA's facilities, including classrooms and instructional equipment and technology, are excellent and offer plenty of support, since this program will require no new classroom space, technologies, or laboratories.

## 10. NEW PROGRAM COSTS:

A. New Administrative Costs: The administration of this program will require $1 / 4$ time from one faculty member.
B. Number of New Faculty and Costs: Two new faculty members will be hired to teach courses in the new program. However, both will also teach regular (previously existing) departmental offerings, so the total faculty teaching cost will be the equivalent of one fulltime faculty member, approximately $\$ 35,000-55,000$, depending on the rank and qualifications of the individuals hired.
C. New Library Resources and Costs: None
D. New/Renovated Facilities and Costs: None
E. New Instructional Equipment and Costs: None

## 11. SOURCES OF FUNDING:

Reallocation from Education and General Budget Funds

## 12. ORGANIZATION AND ADMINISTRATION OF THE PROGRAM <br> Proposed Organizational Structure for the Administration and Coordination of the Program in African and African-American Studies

1. There should be a five-member committee to recommend, coordinate, and oversee such matters as program policy, scheduling, requirements, course development, faculty use and recruitment, etc.
2. Of this committee's members, three will come from English and two from other departments participating in the program. The two members from other departments will normally come from those two non-English departments most significantly engaged in the program. The two nonEnglish members will also come from two different departments. These members will be nominated by their home departments and approved by the chair and tenured and tenure-track membership of the English Department.

The EnglishDepartment members of the committee will come from faculty members nominated by the tenured and tenure-track members of the department and appointed by the chair of the English Department.
3. The chair of this committee will be one of the EnglishDepartment members of the committee. He or she will be appointed to this position of chair by the chair of English with the advice and consent of the tenured and tenure-track members of the department. This method of selection of the committee chair is necessary because the chairman of this committee should also act as the main "point" person for the program, and he or she should carry the title of Coordinator of the Program in African and African-American Studies.

This person will have primary responsibility for practical day-to-day operation of the program and would provide leadership and direction for the committee and for the program as a whole.
4. The coordinator and chairman of the Directing Committee will report to and ultimately answer to the EnglishDepartment and the chair of English. This decision, however, is at the discretion of and approval of the dean.
5. The coordinator and chairman of the Directing Committee will have important and various duties and should be given a one-course reduction as part of his or her appointment to this position.
6. The members of the Directing Committee will be appointed to three-year staggered terms (mainly to provide maximum coherence and coordination for the program).
7. The coordinator/chair of Directing Committee should probably initially be chosen from the present faculty, since the early success of the program will depend in part on this individual's understanding of university structures, procedures, and politics. In the long run, it probably makes sense to give strong consideration to the idea of appointing the new English person in African and AfricanAmerican Studies to this position, but that will depend on that specific person's interests and abilities as well as on other possible departmental factors. The dean in consultation with the faculty will make the final decision as to the coordinator.

## ORGANIZATIONAL CHART REFLECTING NEW PROGRAM:

PRESIDENT $\lrcorner$ PROVOST $\triangleleft$ DEAN, COLLEGE OF LIBERAL ARTS $\leftrightarrows$ CHAIR ANDFACULTY OF THE ENGLISH DEPARTMENT $\Rightarrow$ PROGRAM COORDINATOR AND OVERSIGHT COMMITTEE $\Rightarrow$ TEACHERS OF INDIVIDUAL COURSES

## 13. SPECIALIZED REQUIREMENTS: None

14. BOARD OF TRUSTEES APPROVAL: Under consideration May 7, 2004

## 15. SIMILAR PROGRAMS IN ARKANSAS AND ADJOINING STATES

No Arkansas university currently has a major in African/African-American Studies. There are two generally related programs listed in the catalogs of other state institutions. One, at the University of Arkansas in Fayetteville, offers fewer thanf(rr) $\mathrm{Tj} 4.50 \mathrm{TD}-0.638 \mathrm{Tc}$ (the) Tj 13.5 T (D-26 Tc (co TD -0.4155 Tc (programs) Tj

Bachelor of Applied Science Degree - In an effort to meet the increasing demand for baccalaureate degree programs suitable for students with associate degrees from two-year institutions, the College of Health and Applied Science and the Department of Health Sciences in conjunction with the Division of Academic Outreach and Extended Programs and faculty across campus have developed the

\author{

1. PROPOSED PROGRAM TITLE: Bachelor of Applied Science <br> 2. CIP CODE REQUESTED: <br> 3. CONTACT PERSON: <br> 30.9999 <br> Dr. Emogene Fox, Chair <br> Department of Health Sciences <br> University of Central Arkansas <br> Conway, AR 72035 <br> 501-450-3194 <br> EmogeneF@uca.edu
}

## 4. PROPOSED STARTING DATE:

## 5. PROGRAM SUMMARY:

The Bachelor of Applied Science (BAS) degree program offers associate's degree holders in the areas of health and technology the opportunity to increase knowledge and leadership skills and to enhance career opportunities. A total of 124 credits must be completed, including the transfer of a maximum of 60 credits fromassociate's degree programs. The curriculum is designed to facilitate completion of remaining general education requirements, a set of core courses, and one of two areas of concentration: (1) Health and Safety; or (2) Leadership and Technology. The offering of the BAS degree with a focus in either health and safety or leadership and technology is consistent with UCA's mission and history. The University of Central Arkansas has a solid reputation in the preparation of health care professionals and technology specialists.

The majority of students will be in early to mid-career and working full-time. For greater accessibility, the BAS Program Coordinator in cooperation with the Division of Academic Outreach and Extended Programs will design a delivery system to accommodate these non-traditional learners. This will include the scheduling of evening and weekend courses on campus and in other locations. The usual procedures for approval of transfer courses by the Dean of Undergraduate Studies, Registrar, and Department Chairs will be required prior to enrollment in courses offered by other institutions. Methods of distance delivery of courses will include on-line offerings, compressed video, and courses through Extended Learning
(formerly known as correspondence courses). Presently, UCA offers general education courses in writing, history, psychology, sociology, political science and math through Extended Learning.

The articulationagreement adopted by the Arkansas Department of Higher Education (October 21, 1994) paved the way for transfer of community college credits for Associate of Arts degree holders to four-year institutions. Since that time many new associate's degree programs have been implemented with other titles such as Associate of Science, Associate of Applied Science and Associate of Liberal Studies. Opportunities for application of credits to the bachelor's degree earned in these programs are more limited. The purpose of this proposal is to provide an avenue for associate's degree holders with majors in health or technology to complete the bachelor's degree.

Historically, opportunities for associate's degree graduates to apply credits earned in community colleges toward bachelor's degree requirements have been very limited. This was due in part to the lack of a course of study that would accommodate completion of general education requirements concurrently with enrollment in upper-level courses. The curriculum in this proposal employs careful sequencing of courses to facilitate completion of prerequisites, advanced professional courses, and general education requirements. Through careful planning, faculty in the Department of Health Sciences, in collaboration with colleagues across campus have designed an interdisciplinary curriculum that is unique and timely. With increasing frequency, associate's degree program graduates are discovering that for advancement, employers require advanced degrees. A growing number of universities nationally are offering BAS degree programs to meet the needs of these individuals.

A major reason for the lack of economic growth in Arkansas is that less than $17 \%$ of its citizens hold the bachelor's degree. The rapid development of community colleges has greatly improved accessibility to higher education. Four-year colleges and universities of Arkansas must take the next step by providing an avenue for more community college graduates to receive the bachelor's degree.

No new courses are anticipated, thus

## 6. NEED FOR THE PROGRAM:

There is one BAS programin Arkansas at the University of Arkansas - Fort Smith. The proposed degree program at UCA is needed to serve a different cohort of students in the central Arkansas area with a focus on associate's degree holders in the fields of health and technology. Given recent growth in the number of community colleges in Arkansas, a dramatic increase in associate's degree holders seeking more education can be expected. An examination of the growth of Associate of Applied Science (AAS) degrees, for example, revealed that the number of AAS degrees award Tomplimity

Central Missouri State University; Southeast Missouri State University; Central Michigan University; St. Cloud State University; and the University of Michigan-Flint.

Attempts to contact graduates of associate's degree programs have proven difficult due to the lack of availability of current addresses. Based on informal interviews by the Vice-President for Academic Services at UACCM, and the Dean of Health Professions at UAMS, both reported that their graduates would have an interest in the proposed program. To follow is a list of some of the associate's degree programs that would prepare students for transfer to the BAS degree program:

## University of Arkansas for Medical Sciences:

AS degrees in respiratory therapy; respiratory care; cardiopulmonary technology; radiologic technology; dental hygiene; surgical technology; emergency medical services; and, health information management.

## University of Arkansas Community College at Morrilton:

AS degree in computer information science. AAS degree in computer information systems technology.

## Pulaski Technical College:

AAS degrees in computer information systems; respiratory therapy; computer electronics technology; and, environmental/safety technology.

## ASU - Beebe:

AAS degrees in computer systems technology; medical laboratory technology; and, paramedics.
This list of programs is not all-inclusive. The BAS program coordinator will work closely with advisors on these campuses and other institutions to identify additional health and technology programs providing students with the background appropriate for study toward the Bachelor of Applied Sciences degree.

## 7. CURRICULUM OUTLINE:

## Identify new courses.

The curriculum utilizes existing courses and allows transfer of up to 60 credits from associate's degree programs. A total of 124 credits must be completed, including a 12 credit core and 33 credits of required and elective courses in one of two concentrations (Health and Safety or Leadership and Technology).

## Admission Requirements.

! All transfer policies for general admission described in the UCA Bulletin will apply.
! Applicants will hold the associate's degree, and will have completed at least sixteen (16) semester credit hours applicable toward UCA general education requirements with a grade of C or better.

## Degree Requirements.

! Present evidence of the completion of the associate's degree.
! Approval of specific associate's degree programs and the transferabilityofcredits toward the BAS degree rests with the Dean of Undergraduate Studies.
! Transfer of credit hours may not exceed sixty (60) credits, and is permitted only for courses with a final grade of $\mathrm{C}(2.0)$ or better.
! All UCA general education requirements must be completed.
! Completion of at least 124 semester credit hours, forty (40) of which are upper division (courses numbered 3000 or above). A maximum of 30 credits in business courses may be counted (including courses transferred to UCA.) Students wishing to take more business courses should apply to the College of Business Administration for enrollment in the Bachelor of Business Administration (BBA) degree.
! A cumulative grade point average of $\mathrm{C}(2.0)$ or better must be achieved in all course work.

## BACHELOR OF APPLIED SCIENCES

## Core ( 12 credits)

| MGMT | 2341 | Principles of Management <br> or |
| :--- | :--- | :--- |
| MGMT | 2350 | Basic Marketing <br> SPCH |
| 3301 | Organizational Communication |  |
| HED | 3310 | Fundamentals of Occupational Health |
| WRTG | 3310 | Technical Writing |

## Professional Development Concentrations

## Concentration in Health \& Safety

## Required Courses ( $\mathbf{1 8}$ credits)



| HSC | 4305 | Technology Apps in the Health <br> Sciences |
| :--- | :--- | :--- |
| PHIL 4350 | Health Care Ethics |  |
| MKTG 4360 | Health Care Marketing |  |
| MKTG 4361 | Marketing Planning for |  |
|  | Healthcare Orgs |  |
| NURS 4325 | Alternative \& Complementary |  |
|  | Health Care |  |

MGMT3315 Diversity/Multicultural Communication

| MIS | 3321 | Managing Systems and <br> Technology |
| :--- | :--- | :--- |

SPCH 3303 Gender Communication
SPCH 3307 Interpersonal Communication
MIS 33XX Internship in Mgmt Information Systems I
MIS 43XX Internship in Mgmt Information Systems II

## Upper Level Electives ( 15 credits)

MGMT 3310 Entrepreneurship
INSU 3315 Life and Health Insurance
INSU 3324 Risk and Insurance
PSYC 3331 Psychology of Business and Industry
MCOM 3305 Publication Design and Makeup
MGMT 3300 Labor/Management Relations
MGMT 3342 International Business
MGMT 3346 Personnel/Human Resource
Management
MGMT 3349 Small Business Mgmt
MGMT 3350 Compensation Admin.
MIS 3366 Website Management
MIS 4390 Special Problems in Mgmt Info Systems

## 8. FACULTY:

Since no new courses are planned, existing UCA faculty will serve as the instructional staff with the addition of two part-time instructors. A full-time faculty member will be employed as program coordinator. The successful applicant for this position will have a master's degree or higher in a health-related area. Priority will be given to applicants with community college teaching experience. The program coordinator will have oversight responsibility for the program, and will report to the chair of the Department of Health Sciences.

## 9. DESCRIPTION OF RESOURCES:

Present library resources including relevant holdings. Current instructional facilities including classrooms, instructional equipment and technology and laboratories (if applicable).

New library resources and costs - None
Current holdings in Torreyson Library are sufficient to support the proposed program. With more than 110,000 square feet, Torreyson Library is a spacious user-friendly learning environment. There are more than a millionholdings, including 538,836 volume conversions of microform, microfiche, periodicals, books and special collections. Library holdings increase at a rate of approximately 20,000 items annually.

New library resources and costs - None

New/renovated facilities and costs - None
New instructional equipment and costs - Computers/printers $(\$ 3,000)$
Distance delivery costs (if applicable) - None None

* Benefits are $27 \%$ of salary costs.
** Tuition based on $\$ 2,252$ per semester for in-state students.


## 12. ORGANIZATIONAL CHART REFLECTING NEW PROGRAM:

PRESIDENT $\lrcorner$ PROVOST $\hookrightarrow$ DEAN, COLLEGE OF HEALTH AND APPLIED SCIENCES $\triangleleft$ CHAIR OF THE HEALTH SCIENCES DEPARTMENT $\Rightarrow$ DIVISION OF ACADEMIC OUTREACHANDEXTENDEDPROGRAMS $\Rightarrow$ PROGRAM COORDINATOR $\leadsto$ TEACHERS OF INDIVIDUAL COURSES

## 13. SPECIALIZED REQUIREMENTS:

Specialized accreditation requirements for program - None
Licensure/certification requirements for student entry into the field - None
14. BOARD OF TRUSTEES APPROVAL: Under consideration May 7, 2004

## 15. SIMILAR PROGRAMS IN ARKANSAS AND IN ADJOINING STATES

There is one BAS program in Arkansas at the University of Arkansas - Fort Smith. Regionally, there are similar programs at Central Missouri State University, Southeast Missouri State University, the University of North Texas, and a satellite program through Texas A\&M University is offered in Texarkana, Texas.

## 16. DESEGREGATION:

African-American students comprise approximately $12 \%$ of the enrollment at UCA. Enrollment in the proposed program is expected to meet or exceed that percentage. A full-time African-American faculty member in the Department of Health Sciences holds specialty in minority health. She and a colleague in the Department of Speech-Language Pathology who is also African-American, assist with career awareness activities that are conducted for minority students.

Athletic Ticket Prices (Board Policy No. 641) - At President Hardin's request, this item was unanimously tabled upon motion by Mr. Harding with a second by Dr. Garner.

In response to requests from Scott Roussel and Rush Harding, Vance Strange, Director of Athletics, gave updates on athletics, athletic facilities, and the Purple Circle Club.

Property Acquisitions - The following two property-acquisition items were presented and voted on simultaneously:

1. 1961 Torreyson Street - The university has been contacted about purchasing a vacant lot owned by Mary L. Havens Smith and located at 1961 Torreyson Street. The property is adjacent to (east of) the Torreyson Place Apartments and connects with property that the university is negotiating to purchase south of the Torreyson Place Apartments. This lot could be used for parking in the future.

The asking price for the property is very reasonable. The university will obtain appraisals on the property and will pursue a signed offer and acceptance agreement with the owner if the Board approves the purchase. The legal description of the property is Lot $9, \mathrm{E} 1 / 2$ Lot 10, Block 3 College Oak Addition, Parcel \# 710-01748-000, Faulkner County, Conway, Arkansas.
2. 1951 South Boulevard - The university has been contacted about purchasing the property owned by Faye S. Hunnicutt and located at 1951 South Boulevard. The property is approximately 1 block east of the President's Home. The property will be used initially for student housing.

The university has obtained an appraisal on the property and will pursue a signed offer and acceptance agreement with the owner if the Board approves the purchase. The legal description of the property is Lots 1, 2, and 3, Block 74 and 10 feet of the north-south alley, Boulevard Addition, Faulkner County, Conway, Arkansas.

The following resolutions were unanimously approved upon motion by Mr. Harding with a second by Dr. Garner:

## "BE IT RESOLVED: That the Board of Trustees authorizes

Army National Guard Partnership Program- The university is excited to have the opportunity to partner with the Army National Guard to provide support for UCA students who are serving our state and nation. The administration recommends approval of a $25 \%$ waiver of general registration and fees, not to exceed $\$ 1,300$ per academic year, that will be combined with $75 \%$ (not to exceed $\$ 4,000$ per academic year) provided by Federal Tuition Assistance.

The administration suggests that a $25 \%$ waiver of general registration and fees, subject to the same maximum stated above, also be offered to students enlisted in the Air National Guard although they are not eligible for the 75\% Federal Tuition Assistance.

This waiver will express the university's appreciation and support for UCA students who are serving our country.

The following resolution was unanimously adopted uponmotion by Dr. Stanton with a second by Mr. Harding:
> "BE IT RESOLVED: That students who are enlisted in the National Guard will receive a $25 \%$ waiver of general registration and fees not to exceed $\$ 1,300$ per academic year."

## EXECUTIVE SESSION

Executive session, for the purpose of considering and discussing personnel matters, was unanimously declared upon motion by Mr. Harding with a second by Mr. Sims.

## OPEN SESSION

Open session was declared by Chairman Roussel.
The following resolution was unanimously adopted upon motion by Mr . Sims with a second by Dr . Stanton:
"BE IT RESOLVED: That the Board of Trustees approves the following adjustments,

## ADJUSTMENTS:

Linda Arnold, change department from Middle/Secondary Education and Instructional Technologies to English, Assistant Professor, no salary change, effective August 19, 2004.

William Bandy, Physical Therapy, change title from Interim Chair and Professor to Professor, change salary, effective August 15, 2004.

Jim Brosam, change department from Institutional Advancement to International Programs, Director, change salary, effective May 1, 2004.

Terri Canino, Budget, change title from Interim Budget Officer to Director of Budget, change salary, effective July 1, 2004.

Dwain East, change department from College of Education to Institutional Advancement, change title from Instructor/Advisor to Director of Educational Advancement, change salary, effective May 1, 2004.

Linda Long, Institutional Advancement, change title from Administrative Assistant to Project Coordinator, change salary, change from classified to non-classified, effective May 1, 2004.

Tonya McKinney, Academic Outreach, change title from Distance Education Coordinator to Credit/Distance Education Coordinator, change salary, effective July 1, 2004.

Paul McLendon, Financial Services, Vice-President for Financial Services, change salary, effective February 1, 2004.

Grace Ohlenbusch, Music, change title from Assistant Professor to Interim Chair, change salary, effective July 1, 2004.

Tom Pilgreen, Housing and Residence Life, change title from Director of Housing to Director of Housing/Assistant Professor, no salary change, effective October 1, 2003 (returned from military leave Spring 2004).

Nancy Reese, Physical Therapy, change title from Professor to Department Chair and Professor, change salary, effective July 1, 2004.

Steven Runge, Biology, change title from Interim Chair/Associate Professor to Chair \& Professor, change salary, effective July 1, 2004.

Lynn Schaefer, World Languages, change title from Interim Coordinator of Intensive English Program/Lecturer II to Director of Intensive English Program/Lecturer II, change salary, effective July 1, 2004.

Checola Seals, Women's Basketball, change title from Assistant Coach to Head Coach, change salary, effective July 1, 2004.

John Smith, change department from Office of the President to College Student Services/Admin. Prog., change title to Director/Assistant Professor, change salary, effective January 1, 2005.

Felicia Taylor, Health Sciences, Assistant Professor, change salary due to completion of doctorate, effective August 15, 2004.

DeborahWalz, Sponsored Programs, change title fromDirector to Director/Assistant Professor, no salary

Karen Steelman, Chemistry, Assistant Professor, effective August 16, 2004, tenure-track.

Donald Stevens, Computer Sciences, Associate Director, effective April 26, 2004.
Yu Sun, Computer Science, Assistant Professor, effective August 16, 2004, tenure-track.
Haiyan Wang, Mathematics, Assistant Professor, effective August 16, 2004, tenure-track.

## APPOINTMENTS FROM GRANTS:

Linda Beaty, Health Sciences, Project Assistant, effective April 16, 2004, non-tenure track.

## LEAVE OF ABSENCE (WITHOUT PAY):

Suzanne Booher, Psychology \& Counseling August 2004-May 2005
Donna Cain, Early Childhood \& Special Education
Spring 2004

## LEAVE WITH PAY:

John Smith, Office of the President, effective July 1, 2004 through December 31, 2004 (continuation).

## ADVANCEMENTS:

Corakeita Allen, Writing \& Speech
Cynthia Anderson, Writing \& Speech

Lecturer II
Lecturer II

James Fowler, English
Robert Holden, Music
John Passe-Smith, Political Science
Michael Rubach, Marketing \& Management
Steven Runge, Biology

TENURE:

Kurt Boniecki, Psychology \& Counseling
Lynn Burley, Writing \& Speech
Paul Dickinson, Music
William Friedman, Marketing \& Management
Lorrie George, Occupational Therapy
Ling He, Economics, Finance, Insurance \& Risk Management
Jennifer Johnson, Occupational Therapy
Art Lichtenstein, Library
Amy Gross McMillan, Physical Therapy
Edwards Powers, Sociology
Jacki Ruark, Speech-Language Pathology
Stephanie Vanderslice, Writing \& Speech

Jeffery Pitchford

University Police
Larry James
Garland Stacks

Director of Governmental Relations

Director of University Police
Associate for Administration

# VICE PRESIDENT FOR ADMINISTRATION 

Office of Vice President

Jack Gillean

Human Resources
Steven P. Wood
Valerie Nicholson

Institutional Research
Sonia Hazelwood
Heather Lemon

Internal Audit
Pamela Massey

Vice President for Administration

Assistant Vice President for Human Resources
Operations Coordinator

Director of Institutional Research
Assistant Director of Institutional Research

Director of Internal Audits

Physic $\quad 2 \mathrm{nt} 2 \mathrm{Tj}$-153 676.5 108.7546FlCc3Fm.7546FlCc3 Tj 1530 TD -0.23edits

Financial Services
Mary Kay Dunaway
Terri Canino
Rick McCollum
Sandy Mattox

Housing Office
George Pilgreen (O)
Chris Charlton

Purchasing
Cassandra McCuien-Smith Director of Purchasing

Student Financial Aid

Controller
Director of Budget
Associate Controller
Project Coordinator/Grant Accountant

Director of Housing/Assistant Professor
Associate Director of Housing

Student Health Services
Candace Welcher (O)
Robert Wallace (O)
Christie McCrory (O)
Director of Student Health Services/Instructor
Advanced Practice Nurse/Instructor
Assistant Director of Student Health Services/Instructor

## PROVOST

## Office of Provost

Amado Esteban (T)
Samual Buchanan (T)
Willie Hardin (T)
Terry James (T)
Carol Daves
Lori Hudspeth
Provost \& Academic VP/Professor
Assoc Provost/Professor
Assoc VP for Academic Development
Dir of Special Projects/Professor
Associate for Administration
Project Coordinator

Academic Outreach \& Extended Studies

| Kimberly Bradford | Dean of AOES |
| :--- | :--- |
| Pam Jolly | Project Coordinator |
| Tonya McKinney | Credit/Distance Education Coordinator |
| Billie Hill | Project Coordinator |
| C. Shaneil Ealy | Project Coordinator |

Computing Services

Lilly Harmon
Terry Brewer
Brent Herring
Lee Stevens

Associate Director of Computer Services
Associate Director of Computer Services
Associate Director of Computer Services
Associate Director of Computer Services

Graduate School of Management, Leadership, and Administration

David McCalman (O)
John Klotz (N)
Johnny Purvis (N)
Shelly Albritton (N)

Graduate School
Elaine McNiece (T)
Abbie Douglas
Honors College
Richard I. Scott (T)

Assistant Professor
Associate Professor
Professor
Assistant Professor

Academic Dean/Associate Provost/Professor
Project Coordinator

Director of Honors College/Professor

Norbert Schedler (T)
Donna Bowman (N)
Allison Wallace (N)
Phillip Melton (O)
Jane Simonsen (O)
Douglas Corbitt (O)
International Programs
James Brosam
Lisa Shoemake
Shannon Parker

## Registrar's Office

Anthony Sitz

## Sponsored Programs

Deborah S. Walz (O)
Elizabeth Hamilton
Torreyson Library
Art Lichtenstein (T)
Kaye Talley (N)
David Parker
Ellen Johnson (O)
Tracy Smith (O)
Troy Helm (N)
Brook Lippy (N)
Charlotte Mulford (O)
William Bryant (O)
Susan Burks (N)
Teresa Ojezua (O)

Undergraduate Studies
Sally Roden (T)
Julia Winden Fey (O)
Norma Tio (O)
Jayme Stone (O)

Professor
Interim Assoc Director/Assistant Professor
Assistant Professor
Instructor
Assistant Professor
Instructor

Director of International Programs
Assistant Director of International Programs
Project Coordinator

Registrar

Asst Professor/Dir Grants/Other Sponsored Programs Project Director for Compliance

Librarian/Associate Professor/Assoc Dean Library
Associate Professor/Assistant Librarian
Director of Audiovisual Services
Assistant Professor/Assistant Librarian
Assistant Librarian/Library Laboratory Instructor I
Assistant Professor/Assistant Librarian
Assistant Professor/Assistant Librarian
Assistant Professor/Assistant Librarian
Assistant Professor/Archivist
Assistant Professor/Assistant Librarian
Assistant Librarian/Library Laboratory Instructor I

Kondwani Phwandaphwanda (O)Resident Master

University College
John Gale (T) Director of University College/Assoc Professor

| Karen Smith (O) | Lecturer II |
| :--- | :--- |
| Kimberly Cunningham (O) | Instructor |
| Sherri Latimer (O) | Instructor |
| Theodore Dias (O) | Instructor |
| Shannon Johnson (O) | Instructor |
| Mary Wood (O) | Lecturer I |

## University Testing

Ardyce Coffey

# Director of University Testing <br> COLLEGE OF BUSINESS ADMINISTRATION 

| Patricia Cantrell (T) | Dean/Associate Professor |
| :--- | :--- |
| Joseph Cangelosi, Jr. (T) | Interim Assoc Dean/Associat |
|  |  |
| Department of Accounting |  |
| Keith Atkinson (T) | Department Chair/Professor |
| Thomas Oxner (T) | Professor |
| Michael Moore (T) | Professor |
| Pamela Spikes (T) | Professor |
| Paul Jensen (T) | Associate Professor |
| Stephanie Watson (N) | Assistant Professor |
| Roy Whitehead Jr. (T) | Associate Professor |
| Donna Smith (T) | Assistant Professor |
| Laura Young (O) | Instructor |

Department of Economics, Finance, and Insurance/Risk Management

John Bratton (N)
Mike Casey (N)
Joseph Horton (T)
Victor Puleo, Jr. (N)
Ling Tian He (T)
William Johnson (T)
Armand Picou (T)
Ira Saltz (T)
James Packer III (T)
Joseph McGarrity (T)
Lauren Maxwell (O)

Professor
Department Chair/Professor
Professor
Assistant Professor
Associate Professor
Professor
Associate Professor
Associate Professor
Associate Professor
Associate Professor Instructor

## Department of Management Information Services

Steven Zeltmann (T)
Ronald McGaughey (N)

Interim Dept Chair/Associate Professor
Associate Professor

| Kenneth Griffin (T) | Associate Professor |
| :--- | :--- |
| Mark McMurtrey (N) | Assistant Professor |
| William Friedman (T) | Associate Professor |
| James Bell (T) | Professor |
| William Kordsmeier (T) | Associate Professor |
| Carla Barber (O) | Dir of Information Technology/Instructor |
| James Weller (T) | Assistant Professor |
| Douglas K. Isanhart (O) | Instructor |
| Rebecca Martin (O) | Instructor |
|  |  |
|  |  |
| Department of Marketing \& Management |  |
| Michael Rubach (T) | Interim Dept Chair/Associate Professor |
| Don Bradley III (T) | Professor |
| Scott Markham (T) | Professor |
| Rebecca Gatlin-Watts (T) | Associate Professor/MBA Dir/Dir of Development |
| William Bounds, Jr. (T) | Associate Professor |
| Yuen Chan (N) | Assistant Professor |
| David Kim (T) | Assistant Professor |
| John Watt (N) | Assistant Professor |
| Milan Bartos (O) | Instructor |
| Marsha Carson (O) | Instructor |

## COLLEGE OF EDUCATION

| Jane McHaney (T) | Academic Dean/Professor |
| :--- | :--- |
| Carolyn Williams (N) | Associate Dean/Professor |
| Deborah Barnes (O) | Assistant to the Dean/Clinical Instructor II |

Candidate and Field Services
Kenneth Vaughn (O)
Assistant Professor/Dir of Admissions and Certification

Department of Early Childhood \& Special Education

| Kathleen Atkins (T) | Department Chair/Associate Professor |
| :--- | :--- |
| David Naylor (T) | Professor |
| Mary Mosley (T) | Associate Professor |
| Mark Cooper (T) | Associate Professor |
| Tammy Benson (T) | Associate Professor |
| Janet Filer (T) | Assistant Professor |
| Shoudong Feng (N) | Assistant Professor |
| David Sumpter (T) | Assistant Professor |


| Donna Cain $(\mathrm{O})$ | Clinical Instructor |
| :--- | :--- |
| Rene Crow $(\mathrm{O})$ | Clinical Instructor/Director CSC |
| Daniel Barrington (O) | Clinical Instructor |
| Brenda Greer $(\mathrm{O})$ | Clinical Instructor |
| Arlona Sturdivant (O) | Clinical Instructor |
| Ruth Rowell $(\mathrm{O})$ | Clinical Instructor |

Department of Middle-Secondary Ed \& Inst Technology

Joseph Arn (T)
Patricia Phelps (T)
Cheryl Wiedmaier (N)
Glenda Thurman (T)
Ann Witcher (T)
Jody Charter (T)
Stephanie Huffman (N)
Sherry Roberts (N)
Jeffery Whittingham (N)
Brenda Linn (O)
Mary Harris (O)
Carolyn Kelley (O)
Lisa George (O)

Department Chair/Professor
Professor
Assistant Professor
Associate Professor
Professor
Associate Professor
Assistant Professor
Assistant Professor
Assistant Professor
Clinical Instructor I
Instructor
Clinical Instructor II
Clinical Instructor I

Department of Psychology and Counseling

David Skotko (T)
Billy Smith (T)
Brian Bolter (T)
Linda Glenn (T)
Ronald Bramlett (T)
John Murphy (T)
William Lammers (T)
Elson Bihm (T)
Teresa Smith (T)
Michael Scoles (T)
Robert Rowell (T)
Kurt Boniecki (T)
Joan Simon (N)
Amelia Barile ( N )
James Gillaspy, Jr. (N)
Karen Dobbs (O)

Department Chair/Professor
Professor
Associate Professor
Professor
Professor
Associate Professor
Professor
Professor
Associate Professor
Associate Professor
Associate Professor
Associate Professor
Assistant Professor
Assistant Professor
Assistant Professor
Clinical Instructor I

[^0]| Aaron Thomason (O) | Clinical Instructor II |
| :--- | :--- |
| Wendy Rickman (O) | Director/Clinical Instructor |

## COLLEGE OF FINE ARTS AND COMMUNICATION

| Jonathan Glenn (T) <br> Terry Wright (T) | Interim Dean/Professor <br> Associate Dean/Professor |
| :--- | :--- |
| Department of Art |  |$\quad$| Professor |
| :--- |
| Kenneth Burchett (T) |$\quad$ Department Chair/Associate Professor

Department of Mass Communication \& Theatre

Joseph Anderson (T)
Hubert Couch, Jr.
Gregory Blakey (T)
No-Kon Heo (N)
Michael Gunter (O)
Brooks Walthall
Paulette Walter (O)
Steve Cox (O)
Bruce Hutchinson (N)
Chris Fritzges (N)
Kevin Browne (N)
Mark Wilcken (O)
Donna Stephens (N)
Francis Rogers
Elizabeth Parker

Department of Music
Grace Ohlenbusch (O)
Ricky Brooks (T)
John Erwin (T)

Department Chair/Professor
Director of Reynolds Performance Hall
Assistant Professor
Assistant Professor
Lecturer/Facilities Manager
Assistant Director of Performing Services
Lecturer II/Scroll Advisor
Lecturer/Engineer
Assistant Professor
Assistant Professor
Assistant Professor
Instructor
Lecturer II
Project Coordinator
Project Coordinator

Interim Dept Chair/Assistant Professor
Associate Professor/Director of Bands
Associate Professor/Director of Choral Activities

| Carl Anthony (T) | Professor |
| :---: | :---: |
| Neil Rutman (T) | Associate Professor |
| Denis Winter (T) | Professor |
| Don Collins (T) | Professor |
| Jacquelyn Lamar (T) | Professor |
| Wolfgang Oeste (T) | Associate Professor |
| Carolyn Brown (T) | Associate Professor |
| Linda Hsu (T) | Associate Professor |
| R. Larry Jones (O) | Assistant Professor |
| Blake Tyson (O) | Assistant Professor |
| Robert Holden (T) | Associate Professor |
| Louis Young (N) | Assistant Professor |
| Jane Dahlenburg (N) | Assistant Professor |
| Paul Dickinson (T) | Assistant Professor |
| Min-Ho Yeh (N) | Instructor |
| Steve Bird (N) | Assistant Professor |
| Jann Bryant (O) | Director of Community School of Music/Instructor |
| Lorraine Duso (O) | Lecturer II |
| Martha Antolik (O) | Lecturer II |
| Stephen Feldman (O) | Lecturer I |
| Chiharu Iinuma (O) | Lecturer I |
| Brent Shires (O) | Lecturer I |
| Writing \& Speech |  |
| David Harvey (T) | Department Chair/Associate Professor |
| Margaret Morgan (T) | Associate Professor/Co-Dir Instr Development Ctr |
| Alma Corley ( O ) | Assistant Professor |
| Francie Bolter (T) | Associate Professor |
| Stephanie Vanderslice (T) | Assistant Professor |
| Bonita Selting (T) | Assistant Professor |
| Hui Wu (N) | Assistant Professor |
| Lynn Burley (T) | Assistant Professor |
| Nelle Bedner (N) | Assistant Professor |
| Christina Standerfer (N) | Assistant Professor |
| Amy Amy (N) | Instructor |
| Melissa Crawford (O) | Resident Master/Instructor |
| Steven Lance (O) | Lecturer II |
| Ellen Stengel (O) | Lecturer II |
| John Vanderslice (O) | Lecturer II |
| Cynthia Anderson (O) | Lecturer II |
| James Gifford (O) | Lecturer II |


| Corakeita Allen (O) | Lecturer II |
| :--- | :--- |
| Lisa Mongno (O) | Lecturer II |
| Rose Hamilton (O) | Lecturer II |
| Teri Colaianni (O) | Lecturer II |
| John Rohweder (O) | Lecturer |
| Sophie Bradford (O) | Lecturer |
| Kathryn Henning (O) | Lecturer |
| Pamela Milburn (O) | Lecturer |

## COLLEGE OF HEALTH AND APPLIED SCIENCES

| Neil Hattlestad (T) | Academic Dean/Professor |
| :--- | :--- |
| Jacqueline Rainey (T) | Assoc Dean/Associate Professor |

Department of Family and Consumer Science
Mary Harlan (T) Department Chair/Professor

Melissa Shock (T)
Elizabeth Coffman (O)
Renee Ryburn (O)
Antoinette Johnson (O)
Tina Crook (O)
Jennifer Whitehead (O)
Pamela Bennett (O)

Department of Health Sciences

| Emogene Fox (T) | Department Chair/Professor |
| :--- | :--- |
| Betty Hubbard (T) | Professor |
| Jane Elphingstone (T) | Professor |
| Dwight Pierce (T) | Associate Professor |
| Gary Lewers (T) | Associate Professor |
| Felicia Taylor (N) | Assistant Professor |

Department of Kinesiology and Physical Education

Deborah Howell (T)
Larry Titlow (T)
Charles Hervey (O)
Ellen Epping (O)
Charlotte Humphries ( N )
Kevin Kendrick (N)
David Strickland (O)
Laurie Rivera (O)

Department Chair/Associate Professor
Professor
Clinical Instructor I
Clinical Instructor
Associate Professor
Assistant Professor
Clinical Instructor
Clinical Instructor

| Carla Horan (O) | Clinical Instructor |
| :--- | :--- |
|  |  |
| Department of Nursing |  |
| Barbara Williams (T) | Department Chair/Professor |
| Kathleen Bondy (T) | Professor |
| Lauretta Koenigseder (T) | Associate Professor |
| Nelda New (O) | Clinical Instructor I |
| Rebecca Lancaster (T) | Assistant Professor |
| Sheila Stroman (T) | Assistant Professor |
| Julie Meaux (N) | Assistant Professor |
| Jackie Murphree (O) | Assistant Professor |
| Susan Gatto (O) | Clinical Instructor II |
| Karen Jenkins (O) | Clinical Instructor I |
| Myra Shock (O) | Clinical Instructor I |
| Mary Priddy (O) | Clinical Instructor I |
| Rebecca King (O) | Clinical Instructor I |
| Pamela Ashcraft (O) | Clinical Instructor I |
| Christal Waller (O) | Clinical Instructor I |
| Martha Cullum (O) | Clinical Instructor I |
|  |  |
| Department of Occupational Therapy |  |
| Linda Musselman (T) | Department Chair/Associate Professor |
| Catherine Acre (T) | Assistant Professor |
| Lorrie George (T) | Assistant Professor |
| Marc Willey (T) | Assistant Professor |
| Jennifer Johnson (T) | Assistant Professor |
| Tina Mankey (O) | Clinical InstructorLorrM |

Stacey Stephens (O) Clinical Instructor II

## Department of Speech-Language Pathology

John Lowe (T)
Susan Moss-Logan (T)
James Thurman (T)
Robert Logan (T)
Kathy McDaniel (O)
Jacki Ruark (T)
Donna Smiley (N)
Byron Ross (N)
Kimberly L. McCullough (N)
Sharon Ross (O)
Dee Lance (T)
Patricia Hall (O)
Linda Moore (O)

Department Chair/Professor
Associate Professor
Associate Professor
Professor
Clinical Instructor II/Director of Clinical Services
Assistant Professor
Assistant Professor
Assistant Professor
Assistant Professor
Clinical Instructor II
Assistant Professor
Clinical Instructor I
Clinical Instructor II

## COLLEGE OF LIBERAL ARTS

Academic Dean
Assoc Dean/Professor

Dir of General Education/Professor
Department Chair/Professor
Professor/Dir of Humanities \& World Cultures Inst.
Professor
Professor
Professor
Professor
Professor
Associate Professor
Professor
Professor
Assistant Professor
Associate Professor
Lecturer I

Department Chair/Associate Professor

| Gerald Reynolds (T) | Associate Professor |
| :--- | :--- |
| Amadou Thiam (N) | Assistant Professor |
| Paul Butt (T) | Associate Professor |
| Jeffrey Allender (T) | Assistant Professor |
| Mary Passe Smith (O) | Lecturer I |
|  |  |
| Department of History |  |
| Ronald Fritze (T) | Department Chair/Professor |
| James Brodman (T) | Professor |
| Harry Readnour (T) | Professor |
| George Schuyler (T) | Professor |
| Theman Taylor (T) | Professor |
| Donald Jones (T) | Associate Professor |
| Eugene Corcoran (T) | Professor |
| Randall Pouwels (T) | Professor |
| Kenneth Barnes (T) | Professor |
| Sondra Gordy (T) | Associate Professor |
| Vincent Hammond (T) | Associate Professor |
| Lorien Foote (N) | Assistant Professor |
| David Welky (N) | Assistant Professor |
| Patsy Ramsey (O) | Lecturer I |
| Roger Pauly (O) | Visiting Assistant Professor |
| Sarah Charton (O) | Instructor |
| Carole Carter (O) | Instructor |
|  |  |
| Department of Philosophy and Religion |  |
| Charles Harvey (T) | Department Chair/Professor |
| Jim Shelton (T) | Professor |
| Dawn Jakubowski (N) | Assistant Professor |
| James Deitrick (N) | Assistant Professor |
| Gary Thiher (O) | Visiting Assistant Professor |
| Clayton Crockett (N) | Assistant Professor |
| Phillip Spivey (O) | Lecturer I |
| Ron Novy (O) | Instructor |
|  |  |
| Department of Political Science |  |
| Gary Wekkin (T) | Interim Chair/Professor |
| Donald Whistler (T) | Professor |
| John Passe Smith (T) | Professor |
| Tom McInnis (T) | Associate Professor |
| Mark Mullenbach (N) | Assistant Professor |
| (T) |  |

Kim Hoffman (N) Assistant Professor

## Department of Sociology

anet Wilson (T)
R Gordon Shepherd (T)
Jamia Fox (T)
Eduardo Perez (N)
Lora Wallace (N)
Allison Vetter (N)
Edward Powers (T)
Marie Rohweder (O)
Department Chair/Associate Professor
Professor
Professor
Assistant Professor
Assistant Professor
Assistant Professor
Assistant Professor
Lecturer I

Department of World Languages Literatures \& Cultures

Phillip Bailey (T)
Marian Brodman (T)
Joel Pouwels (T)
Jaime Zambrano (T)
Dwight Langston (T)
Lynn Schaefer (O)
Jennifer Parrack (N)
John Parrack (N)
Todd Marshall (N)
Shirley Friedman (O)
Patricia Carlin (O)
Cheryl Streiff (O)
Sharon Wilkes

Department Chair/Associate Professor
Associate Professor
Associate Professor
Associate Professor
Associate Professor
Dir Intensive English/Lecturer II
Assistant Professor
Assistant Professor
Assistant Professor
Lecturer II
Lecturer II
Lecturer I
Laboratory Instructor

COLLEGE OF NATURAL SCIENCES AND MATHEMATICS

Ronald Toll (T)
Paul Hamilton (T)
Department of Biology
Steven Runge (T)
Donald Culwell (T)
Katherine Larson (O)
Wilbur Owen (T)
John Choinski Jr (T)
David Dussourd (T)
William Moran (T)
Jerry Mimms (O)

Academic Dean/Professor
Associate Dean/Professor

Department Chair/Professor
Professor
Associate Professor
Professor
Professor
Professor
Associate Professor
Lecturer II

| Kenneth Freiley (T) | Associate Professor |
| :---: | :---: |
| Mary McDonald (T) | Associate Professor |
| David Zehr (T) | Associate Professor |
| James Murray (N) | Assistant Professor |
| Benjamin Waggoner (T) | Assistant Professor |
| Barbara Clancy (N) | Assistant Professor |
| Kristen Keteles (N) | Assistant Professor |
| Brent Hill (N) | Assistant Professor |
| Steven Foley (N) | Assistant Professor |
| Marc Hirrel (O) | Lecturer II |
| Michael Martin (O) | Lecturer II |
| Steven Adams (N) | Instructor |
| Zaida Gomez-Kramer (O) | Lecturer I |
| Department of Chemistry |  |
| Conrad Stanitski (T) | Department Chair/Professor |
| Jerald Manion (T) | Professor |
| Paul Krause (T) | Professor |
| George Paul (T) | Professor |
| William Taylor (T) | Professor |
| Patrick Desrochers (T) | Associate Professor |
| R. Cameron Dorey, III (T) | Associate Professor |
| Richard Markka (N) | Assistant Professor |
| Lori Ism (N) | Assistant Professor |
| Karen Weaver (T) | Assistant Professor |
| Donald Perry (N) | Assistant Professor |
| Melissa Kelley (N) | Assistant Professor |
| K. Nolan Carter (N) | Assistant Professor |
| Department of Computer Science |  |
| Chenyi Hu (T) | Department Chair/Professor |
| Han-chieh Wei (N) | Assistant Professor |
| Qiang Duan (N) | Assistant Professor |
| Damber Tomer (T) | Associate Professor |
| Carol Hambuchen (O) | Lecturer |
| Karen Thessing (O) | Lecturer |
| Mark Smith (O) | Lecturer |
| Department of Mathematics |  |
| Donna Foss (T) | Department Chair/Professor |
| Linda Griffith (T) | Professor/Dir of Ark Center for Math Education |


| Charles Seifert (T) | Professor |
| :--- | :--- |
| Lawrence Huff (T) | Professor |
| David Peterson (T) | Professor |
| Fred Hickling (O) | Associate Professor |
| Carolyn Pinchback (T) | Professor |
| Ayrin Molefe (N) | Assistant Professor |
| Ralph Butcher (T) | Associate Professor |
| Daniel Arrigo (N) | Assistant Professor |
| George Bratton (T) | Associate Professor |
| Jean McGehee (T) | Assistant Professor |
| Jo Ann Royster (O) | Lecturer II |
| Dana Goodwin (O) | Instructor |
| Nancy Murphy (O) | Instructor |
|  |  |
| Department of Physics and Astronomy |  |
| Stephen Addison (T) | Department Chair/Professor |
| James Ross (T) | Associate Professor |
| Rahul Mehta (T) | Associate Professor |
| Norman Gaiser (T) | Associate Professor |
| Carl Frederickson (T) | Associate Professor |
| Heather Woolverton (T) | Associate Professor |
| Scott Austin (N) | Assistant Professor |
| Nancy Austin (O) | Lecturer |


| * | 12-Month Faculty |
| :--- | :--- |
| ** | 11-Month Faculty |
| *** | 10-Month Faculty |
| \# | Phased Retirement |

Tenure Status
$\mathrm{N}=$ Non-tenured, on track
$\mathrm{O}=$ Other tenure status
$\mathrm{T}=$ Tenure

## ADDENDUM

## ADJUSTMENTS:

Deane Amyx, Intramural Sports \& Recreation, change title from Program Coordinator (classified) to Project Coordinator (non-classified), change salary, effective July 1, 2004.

Jacquie Rainey, Health Sciences, change title from Interim Associate Dean \& Associate Professor to Associate Dean \& Associate Professor, change salary, effective July 1, 2004.
APPOINTMENTS:
Heidi Island, Psychology/Counseling, effective August 16, 2004, tenure-track position.
Rollin Potter, College of Fine Arts \& Communication, Dean and Professor, effective July 1, 2004, with tenure.

Thomas Prentice Jr., Psychology/Counseling, Visiting Assistant Professor, effective August 16, 2004, non-tenure track.

Lyndel Roe, Philosophy \& Religion, Instructor, effective August 16, 2004, non-tenure track.
LEAVE OF ABSENCE WITHOUT PAY (EXPLANATION):

There being no further business to come before the Board, the meeting was adjourned upon motion by Mr. Sims with a second by Dr. Garner.

Mr. Scott Roussel, Chair

Mrs. Patricia Bassett, Secretary


[^0]:    Learning Resource Center

